

# Patient safety in primary care remote consultations

27<sup>th</sup> March 2024

NHS Resolution



@NHSResolution

# Welcome to today's programme:

**Chair:** Dr Anwar Khan - Senior Clinical Advisor for General Practice |NHS Resolution

## Guest speakers:

- Dr Anne Whitehouse - Deputy Medical Director, BrisDoc
- Dr Kathy Ryan - Medical Director, BrisDoc
- Dr Rebecca Payne - NIHR in-practice fellow, General practitioner |University of Oxford and

Chair|NICE Quality Standards Committee

- Prof Trisha Greenhalgh - Professor of Primary Health Care |University of Oxford

# Housekeeping rules for today's session

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- Today's main session will be recorded
- Please note – we will be launching some polls during the session. These are for evaluation purposes, and we'd really appreciate your feedback.
- Please feel free to put comments and questions in the chat box

# Patient safety in primary care remote consultations

**Dr Kathy Ryan**

**Medical Director, BrisDoc**

**Dr Anne Whitehouse**

**Deputy Medical Director, BrisDoc**



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# Remote Consulting: Tips and Trips

**Dr Kathy Ryan**

Medical Director, BrisDoc

**Dr Anne Whitehouse**

Deputy Medical Director, BrisDoc

'David', 5 year-old, Saturday afternoon

Left ear discharge that morning, under ENT for right sided glue ear

Cough / cold symptoms for 2 days

Otherwise well, playing, bit off food but drinking normally, temp 36C

Otherwise fit and well

PMH: viral meningitis

Likely otitis media with perforation



## 'David', Saturday afternoon

*"delayed Abx, or watch and wait, and FU with OGP after w/e to r/v if not better / discharge not resolving*

*mum happy to watch and wait, and to Fu with OGP on Mon / Tues as pt well otherwise and d/c started today*

*cont with PCM / IBR for discomfort*

*red flags discussed and worsening advice given,*

*tcb if worsening symptoms, for consideration of Abx sooner / f2f if indicated"*

## Written feedback (unsolicited) from mum

*“Just wanted to let you know I had a brilliant experience with Severnside this morning.*

*I had a very quick call back from a really kind GP who took lots of time to talk through things with me, we agreed no need for an appointment and no need for antibiotics - but he offered me choice and listened to me.”*



## SevernSide IUC **Top Seven Tips**

1. Get the basics right
  - Listen to the patient (and/or family), both the clinical story and the level of concern, 'go to where the patient is'
  - Pay attention to detail – language and drugs
2. Keep an open mind - and beware assumptions
3. Know your fears, be courageous **and share decision-making**
4. Give specific, time-framed safety netting ('stressed')
5. Keep good (enough) records
6. Beware the last patient
7. "That's a bit odd" is a red flag; pause and *think*



## Remote consulting

OOH (now IUC) bread-and-butter for many years

Semi-bespoke skillset needed but not rocket science

Enjoyable and rewarding

Safe and effective

Be vigilant for the tripwires

Enables appropriate prioritisation for face to face assessment,  
rather than a means to prevent people being seen

Allows workforce flexibility

Good for the environment



# Patient safety in primary care remote consultations

**Prof Trisha Greenhalgh**

**Professor of Primary Health Care |University of Oxford**

**Dr Rebecca Payne**

**NIHR in-practice fellow, General Practitioner |University of Oxford**

**Chair|NICE Quality Standards Committee**



**@NHSResolution**



# Patient safety in remote primary care encounters: combined Safety I and Safety II analysis

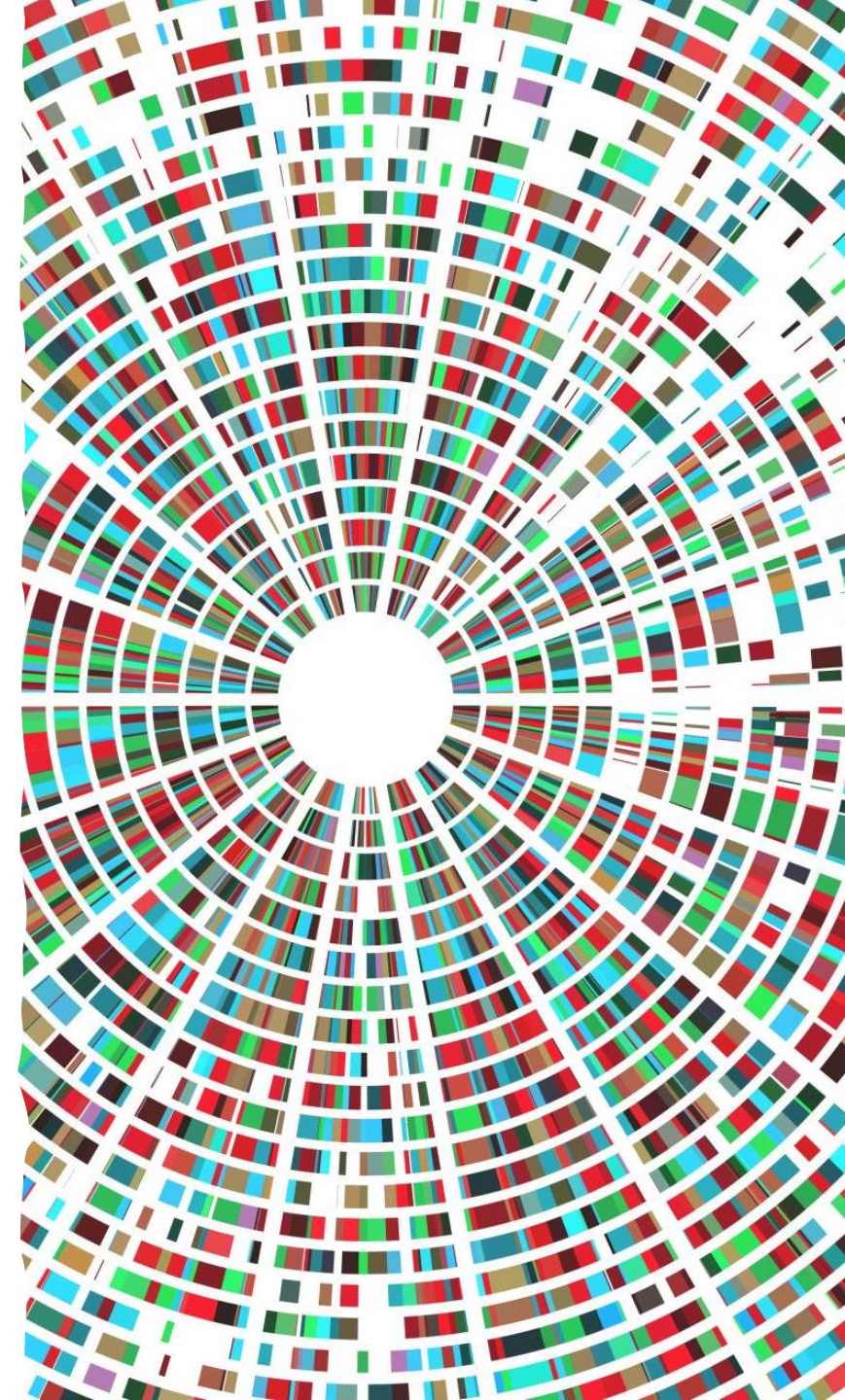
*“What went wrong and why?”*

*“What went right and why?”*

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Rebecca Payne and Trisha Greenhalgh

Acknowledging the Remote by Default II team and NIHR funding



# “Patients dying from remote consultations”

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- Front page news in Times, Telegraph, Guardian, Sun, Mirror, Mail, Express and Independent Nov 23

- WE ACTUALLY SHOWED THE OPPOSITE!!!



Telemedicine appointments have become standard at many GP practices

GETTY IMAGES

HEALTH

## Patients dying as remote GPs miss serious illnesses

# 12 GP practices, followed for >2 yrs

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- No 'never events'
- No major safety incidents
- Not even a minor safety incident or 'near-miss'
- We changed the research question to "how do GP practices avoid safety incidents?"





# Why don't things go wrong more often?

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Staff err on the side of caution: “bring the kid in”



Trainees and juniors are well supported, can pass problems up the line



GP practices know [most of] their vulnerable patients



Duty doctor call-back lists are used flexibly and adaptively



Staff are creative: they **BREAK THE RULES**, invent useful stuff, which then becomes formalised into business-as-usual

(some of many reasons)



# But... some things to work on

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When the telephone  
is your only channel,  
**USE IT WELL!**



Maybe it's time to redesign  
your practice workflows?

(some of many things)



Think about ALL your  
vulnerable patients (look  
for them, adapt for them)



Train and support your  
staff who work remotely  
(it's stressful work)



Know the key clinical  
conditions and  
trajectories that are  
unsuitable for remote

# Extensive hunt for safety incidents



Indemnity claims (closed)

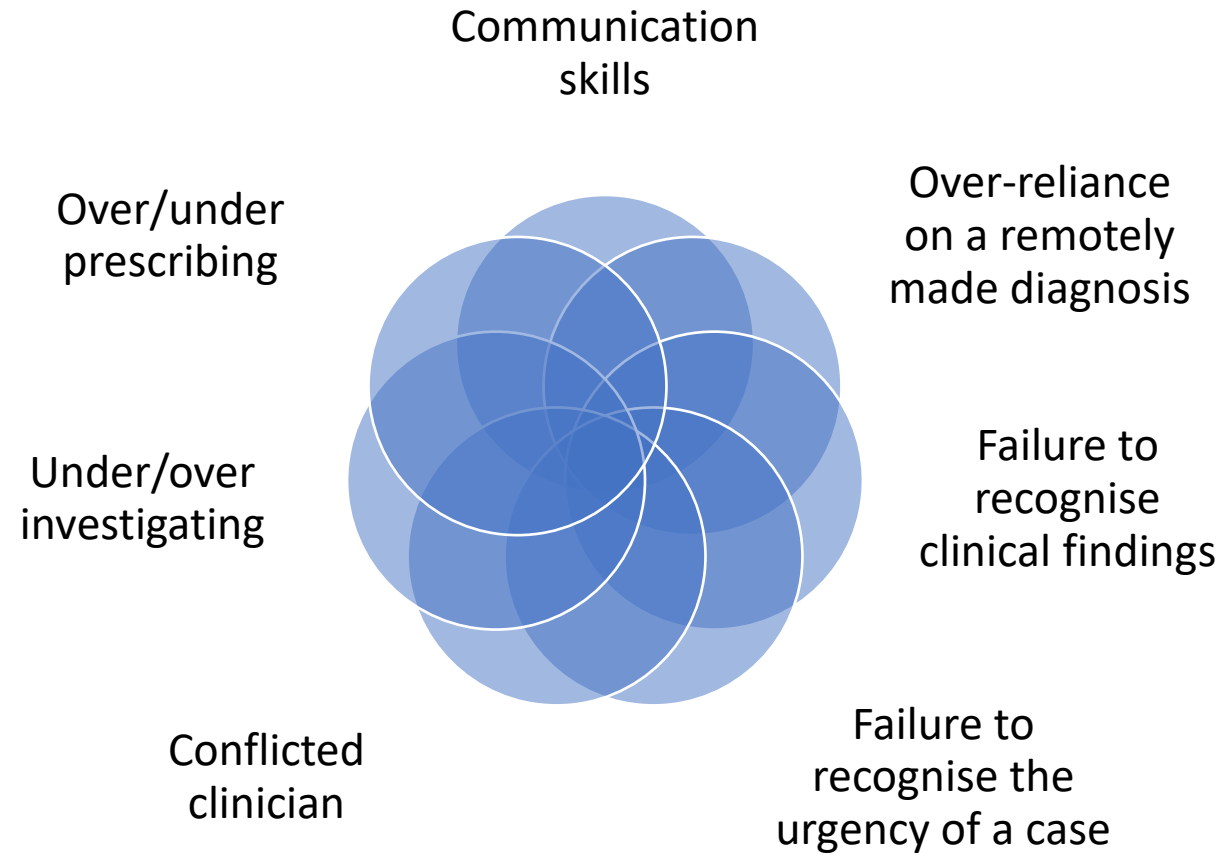
Complaints



Cases used for training

→ 95 incidents over several years

# Staff factors



# Patient factors

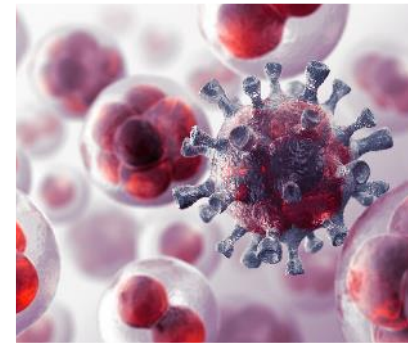
Impaired communication



Unresolving problem



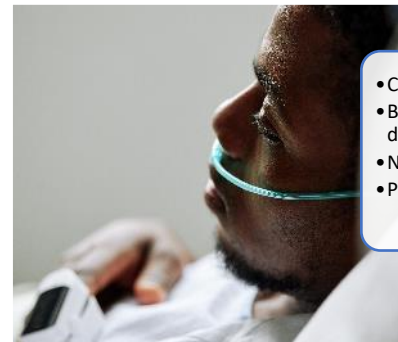
Unstable chronic disease



Pre-existing complex illness



Certain medical conditions



- Chest pain
- Breathing difficulties
- New psychosis
- Palliative care

# Setting factors

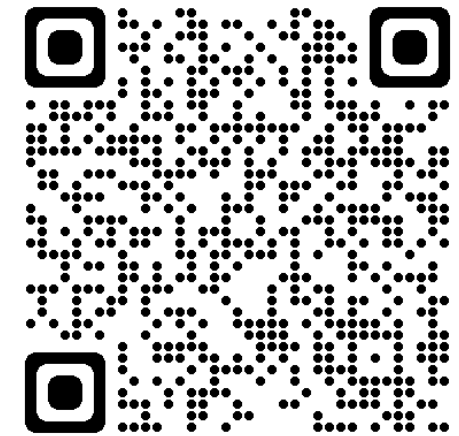
Limited  
telephone  
lines

Not enough  
call handlers  
or clinicians

Distractions to  
staff on phone

Access to  
appointments  
restricted or  
hard to  
navigate

Processes not  
adapted for  
remote  
working





# Thank you for your attention



OPEN ACCESS

ORIGINAL RESEARCH

## Patient safety in remote primary care encounters: multimethod qualitative study combining Safety I and Safety II analysis

Rebecca Payne,<sup>1</sup> Aileen Clarke,<sup>1</sup> Nadia Swann,<sup>1</sup> Jackie van Dael,<sup>1</sup> Natassia Brenman,<sup>1</sup> Rebecca Rosen,<sup>2</sup> Adam Mackridge,<sup>3</sup> Lucy Moore,<sup>1</sup> Asli Kalin,<sup>1</sup> Emma Ladds,<sup>1</sup> Nina Hemmings,<sup>2</sup> Sarah Rybczynska-Bunt,<sup>4</sup> Stuart Faulkner,<sup>1</sup> Isabel Hanson,<sup>1</sup> Sophie Spitters,<sup>5</sup> Sietse Wieringa ,<sup>1,6</sup> Francesca H Dakin,<sup>1</sup> Sara E Shaw,<sup>1</sup> Joseph Wherton,<sup>1</sup> Richard Byng,<sup>4</sup> Laiba Husain,<sup>1</sup> Trisha Greenhalgh <sup>1</sup>

### USEFUL RESOURCES

- Patient leaflet/poster
- Competencies for staff providing remote care





# Patient safety in primary care Remote consultations – Q&A Panel

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- Prof Trisha Greenhalgh - Professor of Primary Health Care |University of Oxford
- Dr Anwar Khan - Senior Clinical Advisor for General Practice |NHS Resolution



# Contact NHS Resolution



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# Thank you